



Plug Symposium 2024 Agenda

Plug Doing Real Things: November 13, 2024

8:00 Registration Opens, Tours Begin

9:00 Opening Remarks:

Recap of 2024, Key Announcements

Andy Marsh, CEO

Sanjay Shrestha, CSO

Plug Talk - Government Relations:

US and European Policy Outlook, Impact of the 2024 Presidential Election

Gerry Conway, EVP/General Counsel

Erin Lane, VP, Public Affairs

Plug Talk - Energy:

Hydrogen Ecosystem Expansion and Optimization

Bruno Forget, VP, Strategy & Operations Management

Ben Victor, VP, Hydrogen Energy Solutions

Plug Talk - Applications:

Expanding Market Opportunities for Motive and Stationary Hydrogen Applications

Jose Luis Crespo, General Manager, Applications

Tim Terrill, VP, Applications Sales & Services

Darin Painter, VP, Stationary Sales



Plug Talk – Product and Technology Roadmap

Discussion of Scale and Innovation to Support Adoption and Growth

Tim Cortes, CTO

Luke Wentlent, Sr. Principal R&D Engineer

Operational Excellence in Manufacturing and Supply Chain: Dean Fullerton, COO

Financial Roadmap: Paul Middleton, CFO

Closing Comments and Q&A: Andy Marsh and Senior Staff

1:00 Lunch Reception & Networking